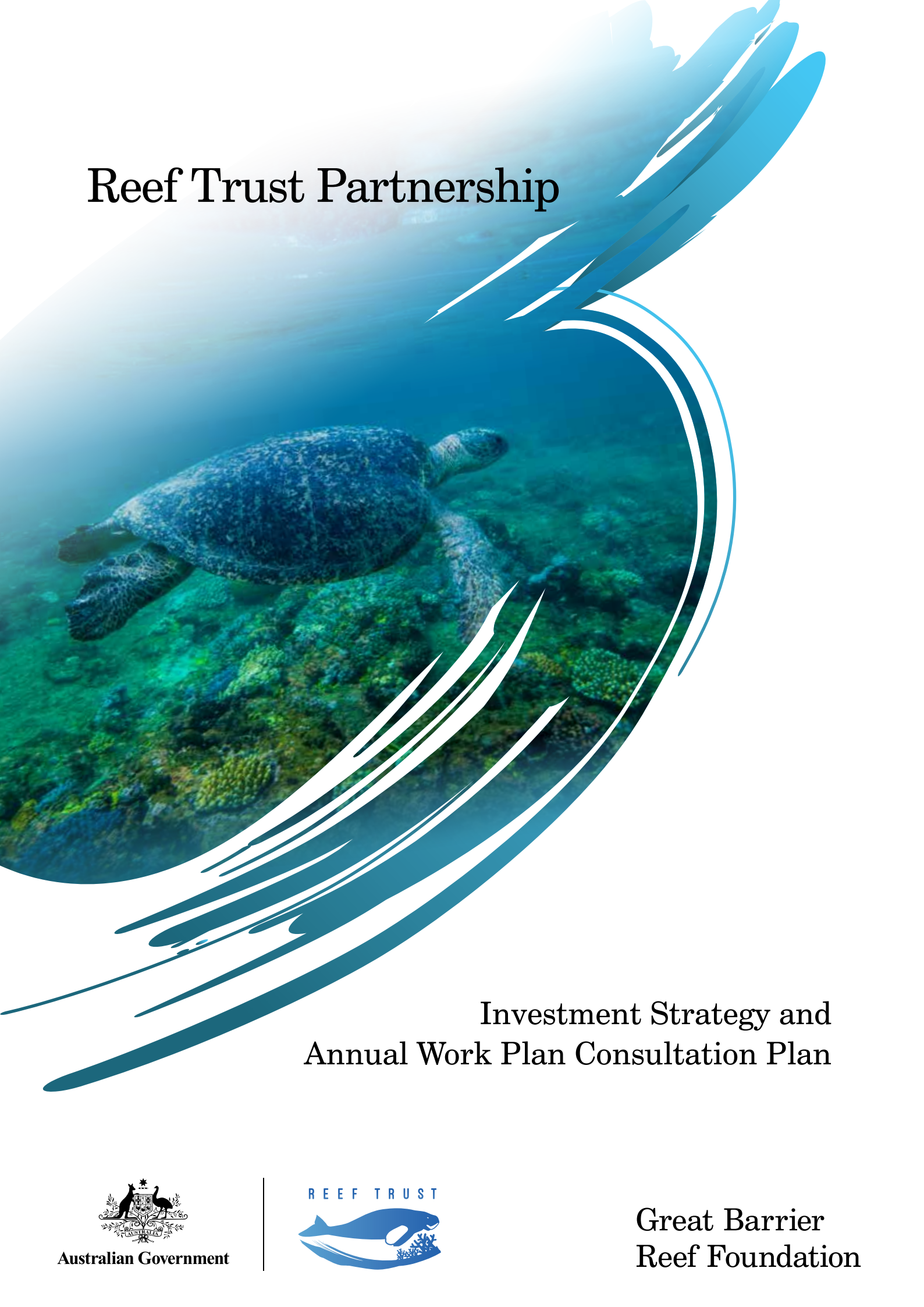


Reef Trust Partnership



Investment Strategy and Annual Work Plan Consultation Plan



Australian Government

REEF TRUST



Great Barrier
Reef Foundation

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Photography: Gary Cranitch, Queensland Museum

Preface

The Great Barrier Reef (the Reef) is the largest living structure on the planet and is so large it can be seen from space. It's home to the most extraordinary array of animals and birds, and is often referred to as the rainforest of the sea. Sir David Attenborough describes it as:

“one of the greatest, and most splendid natural treasures that the world possesses.”

Today, however, the Reef is under threat from climate change and local stresses. We need the help of all Australians to protect and restore the Reef. Over the last two decades, the Great Barrier Reef Foundation (GBRF) has drawn together the many groups who are working to protect the Reef. There are hundreds of people and organisations working to achieve this including universities, research institutions, government agencies, scientists, traditional owners and community groups. The GBRF is the place where these myriad groups (large and small) come together to work on the highest priority projects which will have the greatest impact on protecting and restoring the Reef.

Our projects have had a measurable impact on the health of the Reef including monitoring reef health in near-real time (eReefs) to securing the future of green turtles on Raine Island (Raine Island Recovery Project), to developing the first portfolio of projects to address the resilience of reefs adapting to climate change. We also have a track record in innovation, developing solutions such as the RangerBot which detects and addresses threats to coral reefs.

Underpinning this partnership is a record government investment of \$443.3 million to tackle critical issues of water quality and crown-of-thorns starfish control, harness the best science to restore reefs and support reef resilience and adaptation, enhance Reef health monitoring and reporting, and increase community engagement on the Reef.

Through the Reef Trust Partnership, GBRF will lead the collaboration of science, business, government, industry, philanthropy and community to amplify the impact of this investment and the benefits it delivers for the Reef. Our guiding principles to deliver this partnership are transparency and accountability.

The GBRF recognises Aboriginal and Torres Strait Islander peoples are the Traditional Owners of the Great Barrier Reef. We are committed to meaningful collaboration and engagement with Reef Traditional Owners throughout the delivery of the Reef Trust Partnership, including the co-design of policies, programs and investments.

The Great Barrier Reef is globally recognised as one of the seven natural wonders of the world and attracts over two million visitors each year. Australians are proud of the Reef and want to ensure that everything is being done to protect and restore our national icon. This is a defining moment for the Reef and this partnership is an unprecedented opportunity to drive the collaboration and action needed for the Great Barrier Reef, now and for the future.

Anna Marsden

Managing Director, Great Barrier Reef Foundation

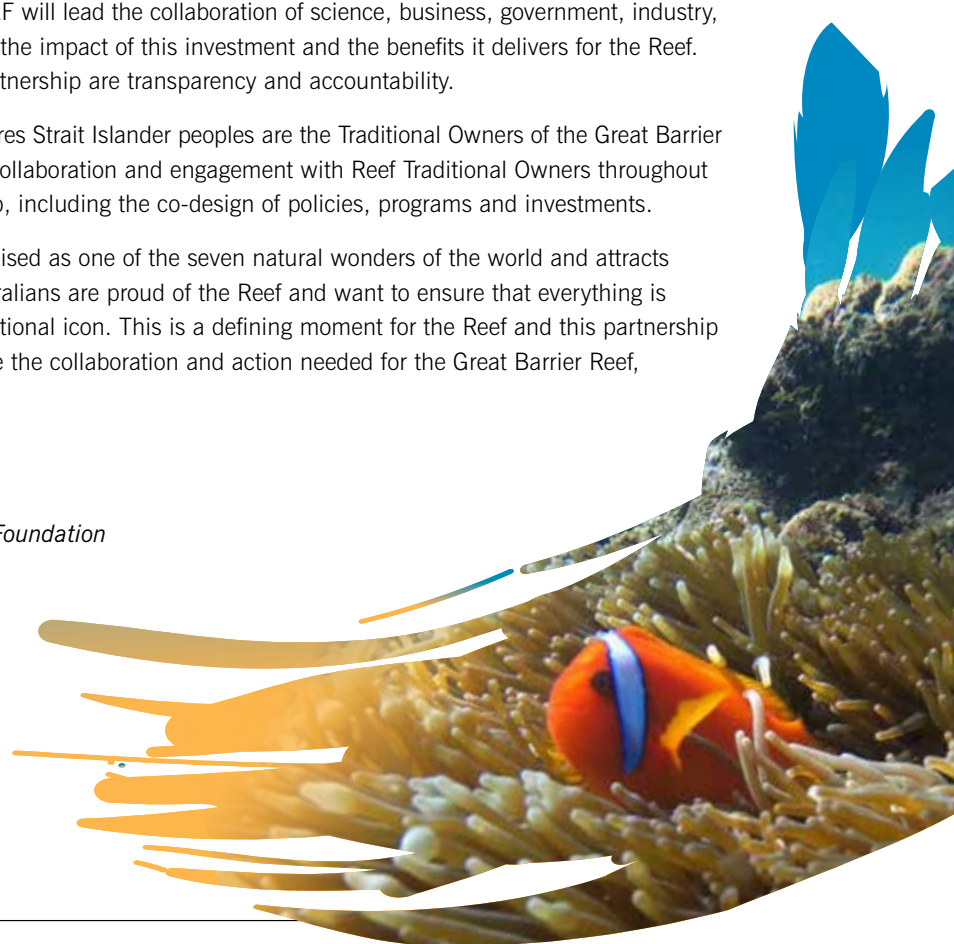
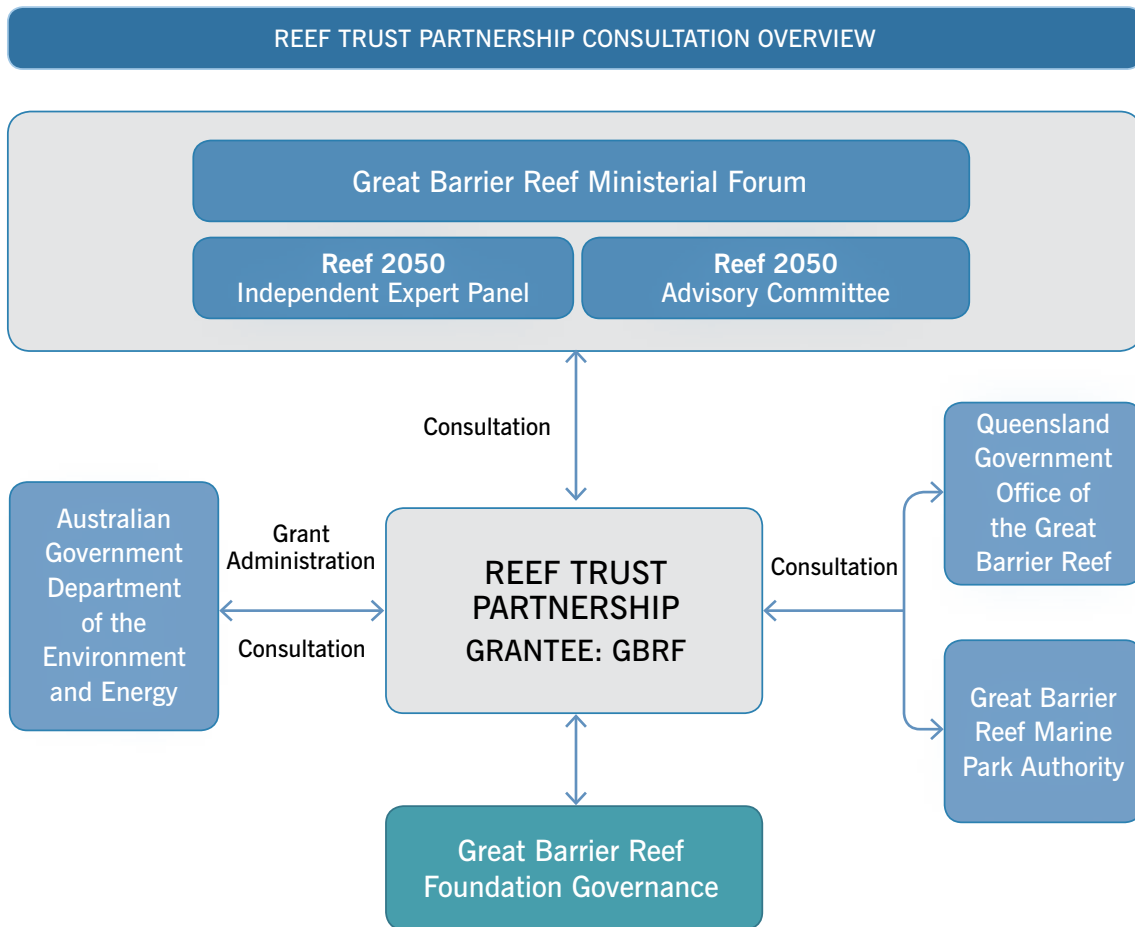


Figure 1: Reef Trust Partnership Advisory Bodies Consultation Overview



Note: The Department has two roles in regard to the Reef Trust Partnership: (a) administering the Grant Agreement, and (b) providing strategic advice in the same manner as the other entities outlined in this Plan. This Plan only considers the latter function.

3.3 Role of the GBRF and the Department in the consultation process

The GBRF will lead consultation with the Department, the Authority, the OGBR, the Reef 2050 Advisory Committee and the Reef 2050 Plan Independent Expert Panel on the development of the Investment Strategy and Annual Work Plan.

The GBRF will consult with the Reef 2050 Independent Expert Panel and Reef 2050 Reef Advisory Committee through their respective secretariats.

The GBRF will work with the Department, as secretariat for the Great Barrier Reef Ministerial Forum, for consultation with the Ministerial Forum.

Where consultation is required with other Reef 2050 bodies, the GBRF will work through the Department (for example, the Reef 2050 Executive Steering Committee and Reef 2050 Integrated Monitoring and Reporting Steering Group).

3.4 Consultation process

Consultation with entities will be key in developing and finalising the Investment Strategy and each Annual Work Plan. This includes consultation on activities for each of the five Reef Trust Partnership Components.

Prior to finalising the Investment Strategy and each Annual Work Plan, the GBRF will provide a draft of the strategy and plan to the Department, the Authority, the OGBR, the Reef 2050 Plan Independent Expert Panel and the Reef 2050 Advisory Committee for review and strategic advice at substantially the same time.

The GBRF will consider the strategic advice received from the entities in the revision of the strategy or plan and will provide feedback back to the entities on how the comments have been taken into account. The expected timing to receive and consider the advice and to finalise the Investment Strategy and Annual Work Plan is noted for each entity in the tables below.

Advice, including that on priority activities, will be considered in the context of the framework outlined in the Grant Agreement. This includes consistency with, and ability to give effect to the attainment of Reef 2050 Plan and Reef Trust outcomes and objectives, compliance with applicable legislation (including obtainment of relevant permissions/approvals) and guiding principles (see Section 2).

The GBRF will provide the final draft of each document to the Department for transmittal to the Great Barrier Reef Ministerial Forum.

The GBRF will provide the final Investment Strategy and Annual Work Plan to its Board for approval prior to the due date for the Plan specified in the Reef Trust Partnership Grant Agreement.

3.5 Great Barrier Reef Ministerial Forum

The Ministerial Forum Secretariat has been consulted on the process outlined below.

The formal engagement and consultation mechanism between the GBRF and the Ministerial Forum will be through the Department’s Ministerial Forum Secretariat.

Table 2: Ministerial Forum timing for consultation on the development of Investment Strategy and Annual Work Plan

When	What
Dec 2018	GBRF to provide Ministerial Forum Secretariat with the draft final Investment Strategy for transmittal to the Ministerial Forum
June 2019	GBRF to provide Ministerial Forum Secretariat with the draft final 2019/2020 Annual Work Plan for transmittal to the Ministerial Forum

Beyond June 2019, this process will be repeated for development of subsequent:

- annual Work Plans (due 30 June each year)
- annual updates of the Investment Strategy (due 24 December each year).



3.6 The Department

The Department has been consulted on the development of the process outlined below.

The GBRF and the Department have a strong track record of collaboration.

A senior officer from the Department is a member of the Partnership Management Committee (PMC) that oversees the Reef Trust Partnership.

The formal engagement and consultation mechanism between the Department and the GBRF is between the Assistant Secretary (Reef Branch) and the GBRF’s Executive Director of Projects and Partnerships.

Consultation on the development of the Investment Strategy and the Annual Work Plan will occur via this mechanism.

Table 3: Timing for consultation with the Department on the development of the Investment Strategy and Annual Work Plan

When	What
Aug–Oct 2018	GBRF to consult with Department on the development of the Investment Strategy.
Early Nov 2018	GBRF to provide Department with the draft Investment Strategy.
Late Nov 2018	Department to provide strategic advice on the draft Investment Strategy.
Nov–Dec 2018	GBRF to consider comments and finalise the Investment Strategy.
Dec 2018	GBRF to send final draft Investment Strategy to Department for transmittal to Ministerial Forum.
Ongoing	GBRF to consult with the Department on the development of the 2019/2020 Annual Work Plan, including priority activities for each of the five Partnership Components.
Early May 2019	GBRF to provide Department with the draft 2019/2020 Annual Work Plan.
End May 2019	Department to provide strategic advice to GBRF on draft 2019/2020 Annual Work Plan.
May–June 2019	GBRF to consider comments and finalise the 2019/2020 Annual Work Plan.
July 2019	GBRF to send final draft Work Plan to Department for transmittal to Ministerial Forum.

Beyond June 2019, the Department to provide strategic advice on each subsequent:

- annual Work Plan (due 30 June each year),
- annual update of the Investment Strategy (due 24 December each year).

Note: Consultation timeframes may vary slightly from year to year.



3.7 Great Barrier Reef Marine Park Authority

The Authority has been consulted on the development of the process outlined below.

The GBRF has a strong track record of collaboration with the Authority.

The Authority is the Australian Government statutory entity responsible for protecting and managing the environment, biodiversity and heritage values of the Great Barrier Reef Region. The formal partnership between the GBRF and the Authority is established through a Memorandum of Understanding (MOU) that specifies engagement and consultation mechanisms and governance arrangements. This current MOU may be updated or replaced by alternative agreements between the Authority and the GBRF. Consultation on development of the Investment Strategy and the Annual Work Plan, including activities under each of the Reef Trust Partnership Components, will occur under the provisions of the MOU or applicable agreement.

The Annual Work Plan and Investment Strategy must adhere to any legal requirements under the Great Barrier Reef Marine Park Act (1975) and reflect the Authority’s policy framework applicable to any proposed activities.

Table 4: Timing for consultation with the Authority on the development of the Investment Strategy and Annual Work Plan

When	What
Aug-Oct 2018	GBRF to consult with the Authority on the development of the Investment Strategy.
Early Nov 2018	GBRF to provide the Authority with the draft Investment Strategy.
Late Nov 2018	Authority to provide strategic advice on the draft Investment Strategy.
Nov–Dec 2018	GBRF to consider comments and finalise the Investment Strategy.
Jan 2019	GBRF to notify the Authority of publication of the final Investment Strategy.
Ongoing	GBRF to consult with the Authority on the development of the 2019/2020 Annual Work Plan, including priority activities for each of the five Partnership Components.
Early May 2019	GBRF to provide the Authority with the draft 2019/2020 Annual Work Plan.
End May 2019	Authority to provide strategic advice to GBRF on the draft 2019/2020 Annual Work Plan.
May–June 2019	GBRF to consider comments and finalise the 2019/2020 Annual Work Plan.
July 2019	GBRF to notify the Authority of publication of the 2019/2020 Annual Work Plan.

Beyond June 2019, the Authority to provide strategic advice on each subsequent:

- annual Work Plan (due 30 June each year),
- annual update of the Investment Strategy (due 24 December each year).

Note: Consultation timeframes may vary slightly from year to year.

3.8 Queensland Office of the Great Barrier Reef

The OGBR has been consulted on the development of the process outlined below.

The GBRF and the OGBR have a strong track record of collaboration.

A senior officer from the OGBR is a member of the Partnership Management Committee (PMC) that oversees the Reef Trust Partnership.

The formal engagement and consultation mechanism between the OGBR and GBRF is between the Executive Director of the OGBR and the GBRF’s Executive Director of Projects and Partnerships.

Consultation on the development of the Investment Strategy and the Annual Work Plan will occur via this mechanism. Consultation will focus on the complementarity of the activities within the Reef Trust Partnership Investment Strategy and Annual Work Plans and the Queensland Government’s Reef investments.

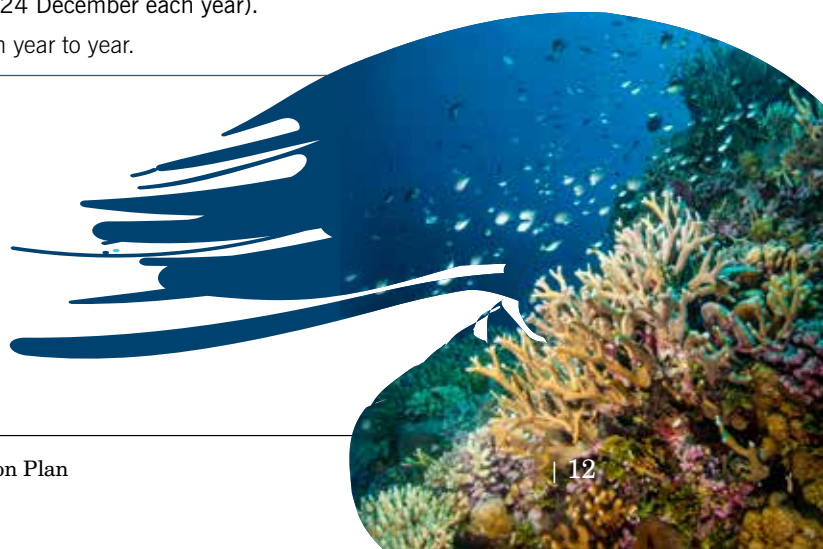
Table 5: Timing for consultation with the Queensland Government Office of the Great Barrier Reef on the development of the Investment Strategy and Annual Work Plan

When	What
Aug–Oct 2018	GBRF to consult with OGBR on the development of the Investment Strategy.
Early Nov 2018	GBRF to provide OGBR with the draft Investment Strategy.
Late Nov 2018	OGBR to provide strategic advice on the draft Investment Strategy.
Nov–Dec 2018	GBRF to consider comments and finalise the Investment Strategy.
Jan 2019	GBRF to notify OGBR of publication of the final Investment Strategy.
Ongoing	GBRF to consult with the OGBR on the development of the 2019/2020 Annual Work Plan, including priority activities for each of the five Partnership Components.
Early May 2019	GBRF to provide OGBR with the draft 2019/2020 Annual Work Plan.
End May 2019	OGBR to provide strategic advice to GBRF on draft 2019/2020 Annual Work Plan.
May–June 2019	GBRF to consider comments and finalise the 2019/2020 Annual Work Plan.
July 2019	GBRF to notify OGBR of publication of the 2019/2020 Annual Work Plan.

Beyond June 2019, the OGBR to provide strategic advice on each subsequent:

- annual Work Plan (due 30 June each year),
- annual update of the Investment Strategy (due 24 December each year).

Note: Consultation timeframes may vary slightly from year to year.



3.9 Reef 2050 Independent Expert Panel

The Chair of the IEP has been consulted on the development of the process outlined below.

The purpose of the Reef 2050 Independent Expert Panel (IEP) is to provide scientific advice related to the Great Barrier Reef, including to support implementation and review of the Reef 2050 Plan, Reef Water Quality Protection Plan, Reef Trust, and other matters, as requested, such as regional report card partnerships. Its role is to provide advice to the Great Barrier Reef Ministerial Forum on Reef science matters and advise the Australian Government Minister for the Environment on funding priorities for the Reef Trust.³

The IEP will provide strategic scientific advice to the GBRF in relation to the Reef Trust Partnership Investment Strategy and Annual Work Plans.

The IEP, through its Chair and the IEP Secretariat, will formally advise the GBRF via the Chair of GBRF.

There will be quarterly meetings between the Chair of the IEP and the GBRF, via the Chair of the GBRF’s International Scientific Advisory Committee.

The IEP Chair will provide advice to Ministerial Forum on the progress of the Reef Trust Partnership and the strategic advice provided by IEP to GBRF. This is in addition to the Department’s engagement and consultation with Ministerial Forum on the Partnership.

Table 6: Timing for consultation with the Independent Expert Panel on the development of the Investment Strategy and Annual Work Plan

When	What
July 2018	IEP to discuss strategic priorities across the five Reef Trust Partnership Components and provide strategic advice to GBRF on the outcome of these discussions.
Aug 2018	IEP to provide strategic advice to GBRF.
Oct 2018	GBRF to provide the IEP Secretariat with the draft Investment Strategy for circulation to its members at least one week prior to its meeting.
Early Nov 2018	IEP to review the draft Investment Strategy at its meeting.
Mid Nov 2018	IEP to provide strategic advice on the draft Investment Strategy to GBRF within two weeks following its meeting. IEP will, in addition, provide its advice directly to MinFo.
Nov–Dec 2018	GBRF to consider comments and finalise Investment Strategy.
Jan 2019	GBRF to notify the IEP secretariat of publication of the final Investment Strategy.
Early May 2019	GBRF to consider IEP advice on strategic priorities across the five Reef Trust Partnership Components (see first row above) and provide the draft 2019/2020 Annual Work Plan to IEP Secretariat for circulation to its members at least one week prior to its 2019 meeting.
Mid May 2019	IEP to review the draft 2019/2020 Annual Work Plan at its meeting.
Late May 2019	IEP to provide strategic advice to GBRF on the 2019/2020 Annual Work Plan within two weeks of its meeting.
May–June 2019	GBRF to consider comments and finalise 2019/2020 Annual Work Plan.
July 2019	GBRF to notify IEP secretariat of publication of the 2019-2020 Annual Work Plan.

Beyond June 2019 IEP will provide strategic advice on each subsequent:

- Annual Work Plan (due 30 June each year),
- annual update of the Investment Strategy (due 24 December each year).

Note: Consultation timeframes may vary slightly from year to year to align with timings of meetings.

³ Taken from the Terms of Reference for the Reef 2050 Independent Expert Panel

3.10 Reef 2050 Advisory Committee

The Chair of the RAC has been consulted on the development of the process outlined below.

The purpose of the Reef 2050 Advisory Committee (RAC) is to facilitate engagement with industry and the broader community on the implementation and review of the Reef 2050 Plan. Its role is to provide advice to the Great Barrier Reef Ministerial Forum on strategic Reef policy matters and to provide strategic advice on the implementation of Reef 2050 activities, stakeholder priorities and to highlight any cross-sectoral issues that need to be addressed. It may also be asked to provide advice on other Reef matters including the Reef 2050 Water Quality Improvement Plan, Reef Trust, and other initiatives (including advice to the Great Barrier Reef Marine Park Authority where requested)⁴.

The RAC will provide strategic advice to the GBRF in relation to the Reef Trust Partnership Investment Strategy and Annual Work Plans, focused on the alignment of these documents to the Reef 2050 Plan and Reef 2050 Plan Investment Framework.

The RAC, through its Chair and the RAC Secretariat, will formally advise the GBRF via the Chair of GBRF.

There will be quarterly meetings between the Chair of the RAC and the GBRF.

The RAC Chair will provide advice to Ministerial Forum on the progress of the Reef Trust Partnership and the strategic advice provided by the RAC to GBRF. This is in addition to the Department's engagement and consultation with Ministerial Forum on the Partnership.

Table 7: Timing for consultation with the Reef 2050 Advisory Committee on the development of the Investment Strategy and Annual Work Plan

When	What
Sep 2018	GBRF to provide the RAC secretariat with a high-level outline of the Investment Strategy for circulation to its members at least two weeks prior to its meeting.
Early Oct 2018	RAC to discuss the Investment Strategy at its meeting.
Late Oct 2018	RAC to provide strategic advice on the outline of the Investment Strategy to GBRF within two weeks following its meeting.
Nov–Dec 2018	GBRF to consider comments and finalise Investment Strategy.
Jan 2019	GBRF to notify the RAC secretariat of publication of the final Investment Strategy.
Early May 2019	GBRF to provide the draft 2019/2020 Annual Work Plan to the RAC secretariat at least two weeks before its meeting.
Mid May 2019	RAC to discuss the draft 2019/2020 Annual Work Plan at its meeting.
Late May 2019	RAC to provide strategic advice on the 2019/2020 Annual Work Plan to GBRF within two weeks following its meeting.
May–June 2019	GBRF to consider comments and finalise the 2019/2020 Annual Work Plan.
July 2019	GBRF to notify RAC secretariat of publication of the 2019/2020 Annual Work Plan.

Beyond June 2019 RAC will provide strategic advice on each subsequent:

- Annual Work Plan (due 30 June each year),
- annual update of the Investment Strategy (due 24 December each year).

Note: Consultation timeframes may vary slightly from year to year to align with timings of meetings.

⁴ Taken from the Reef 2050 Advisory Committee Terms of Reference

4. Timing and development of the Investment Strategy and Annual Work Plan

Table 8 provides an outline of the proposed timing for consultation with the Great Barrier Reef Ministerial Forum, the Reef 2050 Independent Expert Panel, the Reef 2050 Advisory Committee, the Office of the Great Barrier Reef, the Great Barrier Reef Marine Park Authority, and the Department of the Environment and Energy in the development and finalisation of the Investment Strategy and Annual Work Plan.

Table 8: Overarching Consultation Timeline 2018/2019

When	What	Who
Investment Strategy		
Jul 2018	IEP to discuss strategic priorities across the five Reef Trust Components and provide strategic advice back to GBRF on the outcome of these discussions.	IEP
Aug 2018	IEP to provide strategic advice from its meeting to GBRF.	IEP
Sep 2018	GBRF to provide a high-level outline of the Investment Strategy to RAC secretariat at least two weeks prior to its meeting.	GBRF/RAC
Early Oct 2018	RAC to discuss outline of the Investment Strategy at its meeting.	GBRF/RAC
Late Oct 2018	RAC to provide strategic advice on the outline of the Investment Strategy.	RAC
Late Oct 2018	GBRF to provide IEP secretariat with the draft Investment Strategy at least one week prior to its meeting.	GBRF/IEP
Early Nov 2018	IEP to review the draft Investment Strategy at its meeting. GBRF to send draft Investment Strategy to the Department, Authority and OGBR for review.	IEP/GBRF
Late Nov 2018	IEP, the Department, the Authority and OGBR provide strategic advice to GBRF on draft Investment Strategy.	IEP/Department/ Authority/OGBR
Nov–Dec 2018	GBRF to consider comments from entities and finalise the Investment Strategy.	GBRF
Dec 2018	GBRF sends final draft Investment Strategy to the Department for transmittal to the Ministerial Forum.	GBRF/Dept/MinFo
Dec 2018	GBRF Board approves Investment Strategy.	GBRF
Early Jan 2019	All entities notified of publication of the final Investment Strategy.	GBRF



Table 8: Overarching Consultation Timeline 2018/2019

When	What	Who
2019/2020 Annual Work Plan		
Early May 2019	GBRF to provide a draft 2019/2020 Annual Work Plan to IEP secretariat at least one week prior to the May 2019 IEP meeting. GBRF provides a draft 2019/2020 annual Work Plan to RAC at least two weeks prior to its May 2019 meeting.	GBRF
Mid May 2019	RAC meeting to discuss draft 2019/2020 Annual Work Plan. IEP meeting to review draft 2019/2020 Annual Work Plan. Draft 2019/2020 Annual Work Plan provided to the Department, the Authority and OGBR for review.	RAC/ GBRF IEP/GBRF GBRF/ Dept/ Authority/OGBR
Late May 2019	IEP, RAC, the Department, the Authority and OGBR to provide strategic advice to GBRF on 2019/2020 Annual Work Plan.	IEP/RAC, Dept/ Authority/OGBR
May–Jun 2019	GBRF to consider comments from entities and finalise the 2019/2020 Work Plan.	GBRF
June 2019	GBRF sends final draft Annual Work Plan to the Department for comment and transmittal to Ministerial Forum.	GBRF/Dept/MinFo
June 2019	GBRF Board approves 2019/2020 Annual Work Plan.	GBRF
July 2019	All entities notified of publication of the final 2019-2020 Work Plan.	GBRF



5. Revision and updating of the Investment Strategy and Annual Work Plan

The GBRF will annually review and where necessary update each of the Plans.

The GBRF will consult with entities as outlined in respect of any material updates or amendments that the GBRF proposes to the Investment Strategy or Annual Work Plan, that has been previously approved by the GBRF Board.

6. Finalisation and publication of Investment Strategy and Annual Work Plan

Once the GBRF Board has approved the Investment Strategy and Annual Work Plan it will, within 10 business days:

- Provide a copy of the Investment Strategy and Annual Work Plan to the Department, and
- Publish the Investment Strategy and Annual Work Plan on the GBRF's website.

7. Reporting to entities on progress of the Partnership

The GBRF will report on the progress of the Reef Trust Partnership to each of the entities by providing them with a copy of the Reef Trust Partnership Annual Report within 10 days of publishing the report.

